

Agenda Item 51.

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| TITLE | Health & Wellbeing Board – Refresh |
| FOR CONSIDERATION BY | Health and Wellbeing Board on 14 December 2017 |
| WARD | None Specific |
| DIRECTOR/ KEY OFFICER | Graham Ebers, Director Corporate Services, Darrell Gale, Public Health Consultant, Katie Summers, NHS Wokingham CCG |

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| Health and Wellbeing Strategy priority/priorities most progressed through the report | This report is intended to progress all 4 of the key priorities |
| Key outcomes achieved against the Strategy priority/priorities | Refresh of; Governance, partnership working, alignment of Business cycles and approach to advance all 4 key priorities |

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| Reason for consideration by Health and Wellbeing Board | The Board's views and their support is considered to be critical to a successful refresh |
| What (if any) public engagement has been carried out? | None |
| State the financial implications of the decision | None specifically |

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| <p>RECOMMENDATION</p> <p>The Health and Wellbeing Board are asked for the support of the refresh proposed, and for their thoughts about what might help reinvigorate the collective efforts of our partners in the delivery of the Health and Wellbeing Board's agreed 4 key priorities.</p> |
| <p>SUMMARY OF REPORT</p> <p>Although much has been achieved since the Health and Wellbeing Board became operational from April 2013, it is an opportune time to review the workings of the Board and the collective working of our partnerships in delivering on the Health and Wellbeing Board's 4 key priorities. Suggestions around Governance and Partnership working are suggested in the report for consideration and with the intention of creating a debate on some alternative ways of working in the context of the Health and Wellbeing Board's remit.</p> |

Background

The Health and Wellbeing Board has been in operation since April 2013. Its key remit or terms of reference under the Council's Constitution is to:

- be responsible for bringing together public services in order to improve health and wellbeing. The Health and Wellbeing Board will work through exercising strategic leadership of public, private and community services in the promotion of healthy communities. It does not have executive budget control but will exercise influence by holding local authority and NHS organisations to account for how they apply their resources;
- ensure that wider influences on health and wellbeing such as housing, environment, a safe community and opportunities for employment are included in the plans to improve health, as well more obvious influences such as local GP provision, community health and social care services;
- lead the production of a Joint Strategic Needs Assessment which will identify the range of current and future health and wellbeing needs in the community. The Assessment will set out which issues and programmes will be prioritised by the Health and Wellbeing Board and incorporated into the Health and Wellbeing Strategy;
- lead the production of the Health and Wellbeing Strategy which details how the health and social care needs identified in the Joint Strategic Needs Assessment will be met and sets targets for health improvement and for the promotion of health and wellbeing;
- prepare and publish a local pharmaceutical needs assessment (an overview of local pharmaceutical needs, services and gaps in provision);
- support Healthwatch in its work, and ensure that public and consumer experiences are taken into account in the work of the Strategic Partnerships which will support the Health and Wellbeing Board.

A Local Government Association Peer Review of the effectiveness of Wokingham's Health and Wellbeing Board and the opportunities for joint working with the Reading and West Berkshire Health and Wellbeing Boards was conducted in March 2016. Its key recommendations were:

- If you really want to be the local leader for health and wellbeing, pick up the pace!
- Be really clear about your role and purpose, and what you want to achieve;
- Show that you are holding the whole system to account for delivering improvement;
- Make sure you have the capacity to manage the workload;
- Collaborate with your neighbours where this makes sense, and maintain their trust;
- Build a unified and simple dashboard for performance management;

- Be prepared to hold difficult conversations.

Having made some progress against the actions arising from the Peer review, it would appear an opportune time to, review and refresh the overall approach to discharging the remit of the Health & Wellbeing board. This is not to say that the work overseen and carried out through the current arrangements have not been effective and successful, it is about taking stock and building from where we are.

Analysis of Issues

The terms of reference under the Council's Constitution are considered to be substantially relevant and are largely determined by statute. Furthermore the purpose of the Health and Wellbeing Board has recently been reviewed and this process established the 4 key priorities of:

- Priority 1 – Enabling and empowering resilient communities;
- Priority 2 - Promoting and supporting good mental health;
- Priority 3 - Reducing health inequalities in our Borough;
- Priority 4 - Delivering person-centred integrated services.

In considering the 'What' (purpose), 'How' and the 'Who' with regard to the Health and Wellbeing Agenda, it would appear the 'What' has been substantially attended to. The focus of this refresh is therefore more directed toward the 'How' and the 'Who', which is covered in the sections of Governance and Partnership Working below. Some of the suggestions put forward will be familiar as previous actions formulated in response to the 2016 Peer Review and others may be less familiar. The suggestions cover the realm of tactical (with 'quick wins') and strategic (often longer term), and all intended to help create the environment to help move the Health & Wellbeing Agenda forward.

Governance

It is suggested that an enhanced vibrancy and enhanced focus could be added to the Health and Wellbeing Board agenda through:

- (i) more focused and time limited agenda items;
- (ii) agenda items clearly linked to one of the 4 key priorities within the Health and Wellbeing Strategy with clearly stated intended outcomes;
- (iii) review of Terms of Reference of Health and Wellbeing Board;
- (iv) greater public engagement/attendance through greater publicity and a more vibrant meeting (e.g. including short presentations from 'external' organisations);
- (v) a longer term forward programme linked to delivering the 4 key priorities and visible to other partnership groups for awareness and contribution;
- (vi) seeking to achieve an equitable consideration of all 4 key priorities through the Board Member Updates which include a cover sheet with intended outcomes against priorities;
- (vii) review Health & Wellbeing performance dashboard based on best practice of other authorities.

Partnership Working

It is considered that an enhanced collective contribution toward the 4 key priorities could be achieved by:

- (i) a stronger alignment of our respective business cycles;
- (ii) renewed discussions with the sub groups of Health and Wellbeing Board around actions to achieve the 4 key priorities;
- (iii) review of the attendance/representation at Health & Wellbeing Board;
- (iv) visibility and input from 'external' organisations delivering on the Agenda (with a protocol for their contribution at the meeting).

Other

Further suggestions that may help with an ongoing 'refresh' include:

- (i) LGA to provide tailored training around best practice
- (ii) Site visits to other H&W Boards
- (iii) Review resourcing capacity to support the facilitation, co-ordination and policy issues in respect of the Board.

The thoughts of the Health and Wellbeing Board are sought on the above proposals, and also how other partners are engaged in this 'refresh' in a timely manner.

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| Partner Implications |
| It is important that all relevant partners feel engaged with and contribute to both the 'refresh' and the new ways of working. |

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| Reasons for considering the report in Part 2 |
| None |

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| List of Background Papers |
| Peer Review |

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| Contact Graham Ebers | Service Corporate Services |
| Telephone No 0118 974 6557 | Email graham.ebers@wokingham.gov.uk |
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